

Planning Your Technology Route to Business Success



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Sector Principal -
Social Housing



Scotland
Housing Conference

x



Waterstons

Agenda

Who are Waterstons?

Why are we here?

Why do a Roadmap

Waterstons Roadmap Framework

What to do next?

Q&A

We blend technology with strategy, helping to free the future potential of brilliant people and brilliant organisations.

We've been doing it for over three decades, forging long-term partnerships with ambitious organisations around the world.



**Over 250
consultants
working globally**



**Leading
specialists in six
key sectors**



**Bringing three
decades of digital
expertise to your
business**



**Proven to provide
measurable
benefits that drive
business growth**

Technology & Growth Partners

Working with Waterstons doesn't just bring the benefit of our core services, we deliver joined-up thinking, practical support and strategic insight. We forge a true partnership, providing seamless solutions as a single extension of your team. And a long-term commitment to helping you unlock the limitless potential of your organisation.



Cyber Resilience



Data & Digital



**Technology & Managed
Services**

In today's digital landscape, IT departments are under increasing pressure to do more with less. Several factors contribute to this:



Rising Operational Costs



Talent Shortages



**Growing Demand for
Innovation**



Security & Compliance



Legacy Systems



“Legacy IT is the single largest barrier to digital public services.”

“Organisations will overspend by up to 20 % on tech through 2026 without a living roadmap.” “

UK DSIT Report, Jan 2025 & Gartner, 2024



7-12%

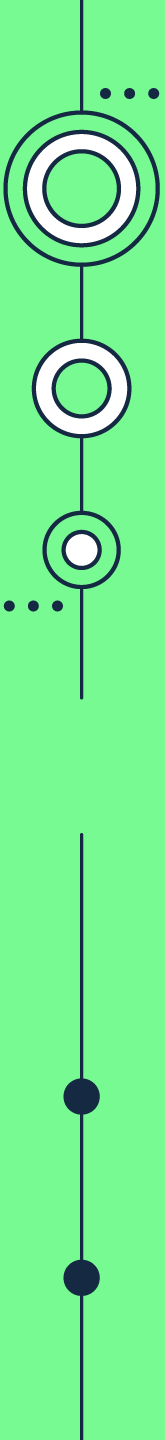
Escalating Costs: Software & maintenance costs up YoY (IDC)

£45bn

Hidden Drain of Legacy: £45 bn/yr lost in public sector alone (DSIT) – power, downtime, scarce skills

38%

Wrong-Turn Waste: 38 % of digital initiative spend ends as “shelf-ware” or re-work (Forrester TEI 2024)



Why do you need a Roadmap?

- **Align** every £ with strategy and results
- **Avoid** duplicate apps & shelf-ware
- **Mitigate Risk:** proactive security, scalability, compliance checkpoints
- **Enable Decisions:** value-vs-effort prioritisation
- **Foster Collaboration** across silos; shared language for tech investment
- **Agility & Innovation**



“A roadmap turns IT from a cost centre into a growth engine.” – McKinsey, 2023

Waterstons Framework

Discover

Assess

Develop

Order

Navigate

Repeat....

Discover - Workshop

- Start with the business goals
- Get down what you already know
- Brainstorm what you want to do
- Capture what you don't know



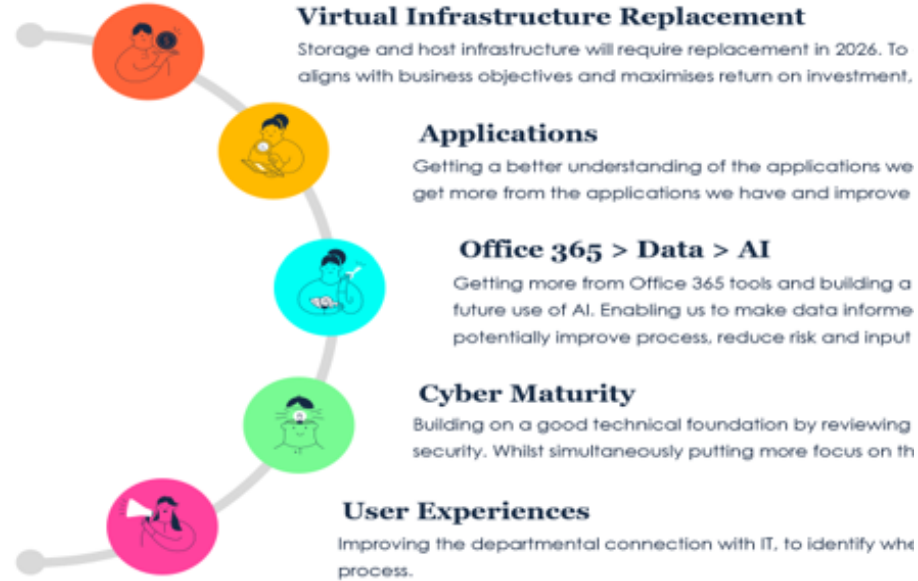
Applicati

Short Term Priorities

Creation of an applications catalogue to better understand the software in use, contracts and costs.

Review of Very Troublesome Application 1 and potential system selection exercise

Key Themes



Business owners of applications well defined.

work centers on ephemeral box
nt bandwidth for **robust, cross-**
tions.

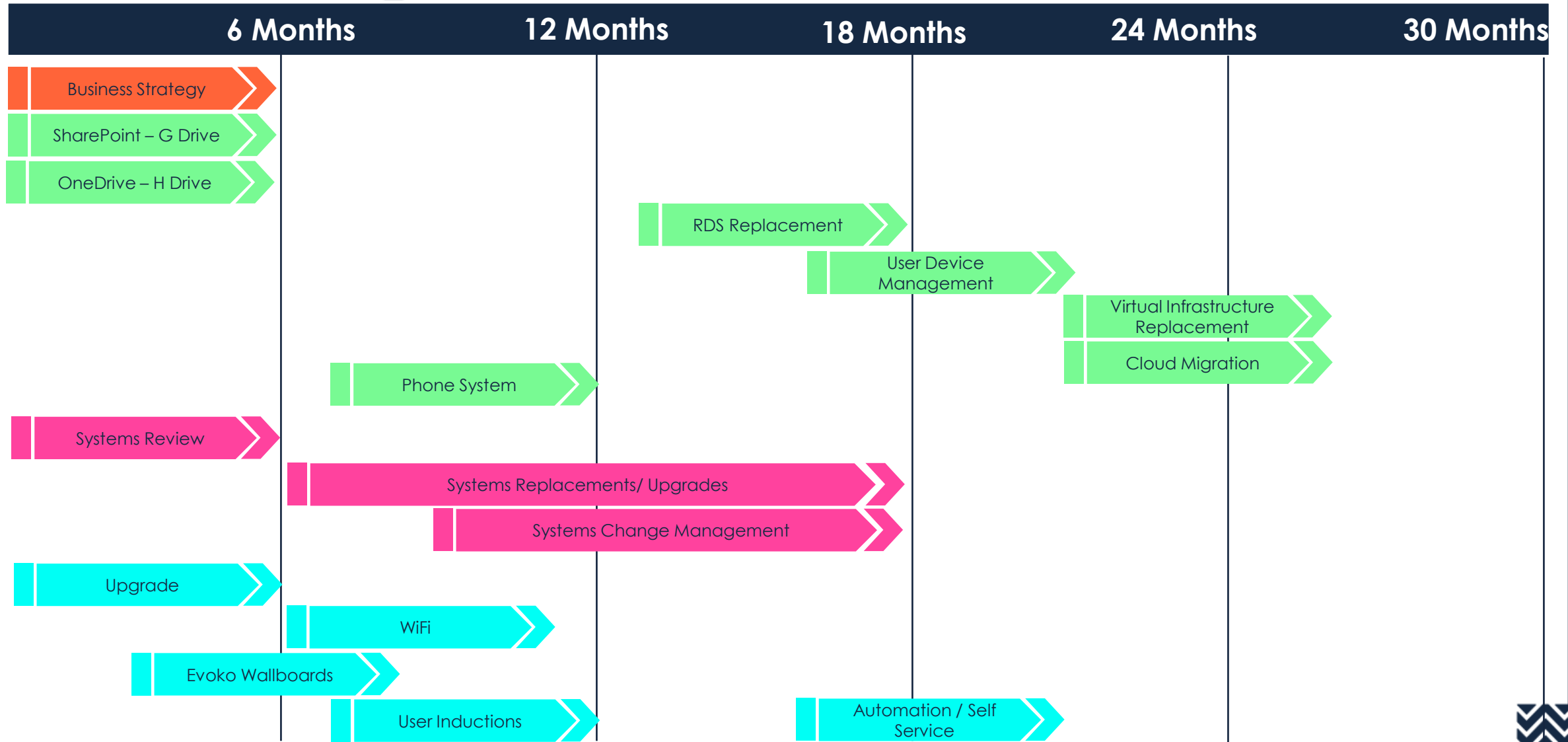
undancies through algorithmic
rum-based feedback loops within
y, the fractal harmonization across
al transference protocols forms a
or **hyper-cohesive scalability** and

Assess

- Find 4-5 key themes
- Assess where you are now vs where you want to be
- Identify ROM
- Find manual processes



Develop & Order



Navigate



What cost savings can be uncovered?

**Licensing
rationalisation**

Cloud right-sizing

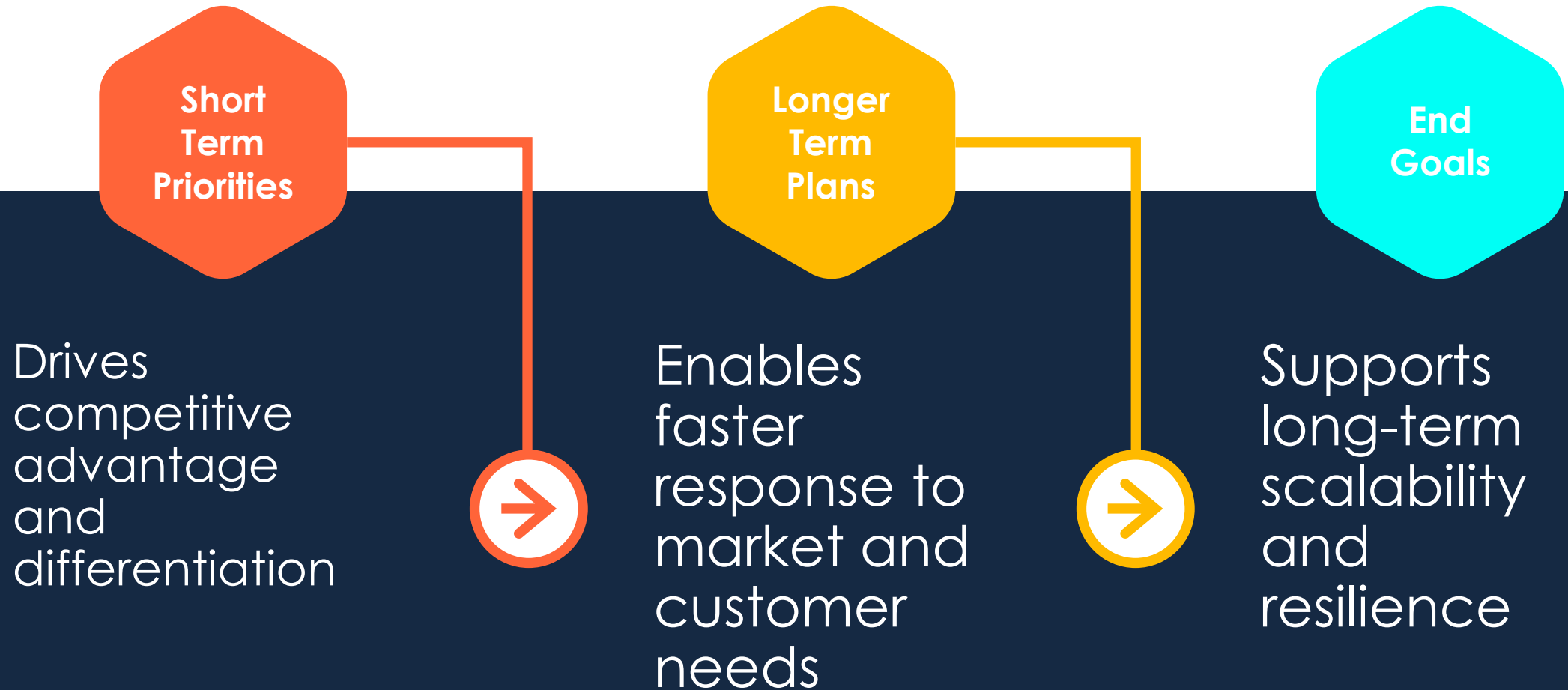
**Application
rationalisation**

**Process
automation**

**Technical Debt
reduction**

**Data Driven
Decisions**

Targeted Innovation



Overview

A short, structured but free-flowing workshop (2–3 hours) to shape a shared view of future needs and priorities.

- Capture what's needed, wanted, and required over the next 2 years
- Frame initiatives around business goals, challenges, and opportunities
- Surface known priorities, renewals, and business issues
- Explore new ideas, innovations, and industry insights

Outputs

- Themed and prioritised roadmap – Presentation
- Raw workshop output grouped to themes
- Identified follow-on projects and interdependencies
- Foundation for deeper planning



Actionable Steps

- Run a workshop
- Audit, Review & Assess
- Target low hanging fruit:
 - Application rationalisation & technical debt
 - License review
 - Manual processes



Free Workshop (for the first 5 who reach out)



Thank you!



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Get in touch...



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